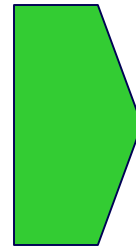


LEAN FLOW TECHNOLOGY

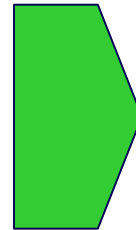
"... TO BOOST PROFITS"

- Reduces Cycle Time.
- Improves Flexibility.
- Improves Quality.



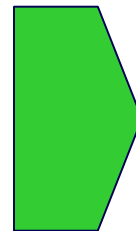
MARKET SHARE GAINS

- Improves Productivity.
- Reduces Rework and Scrap.
- Improves Response Time.



MARGIN IMPROVEMENT

- Reduces Space.
- Reduces Investment.
- Reduces Inventory.

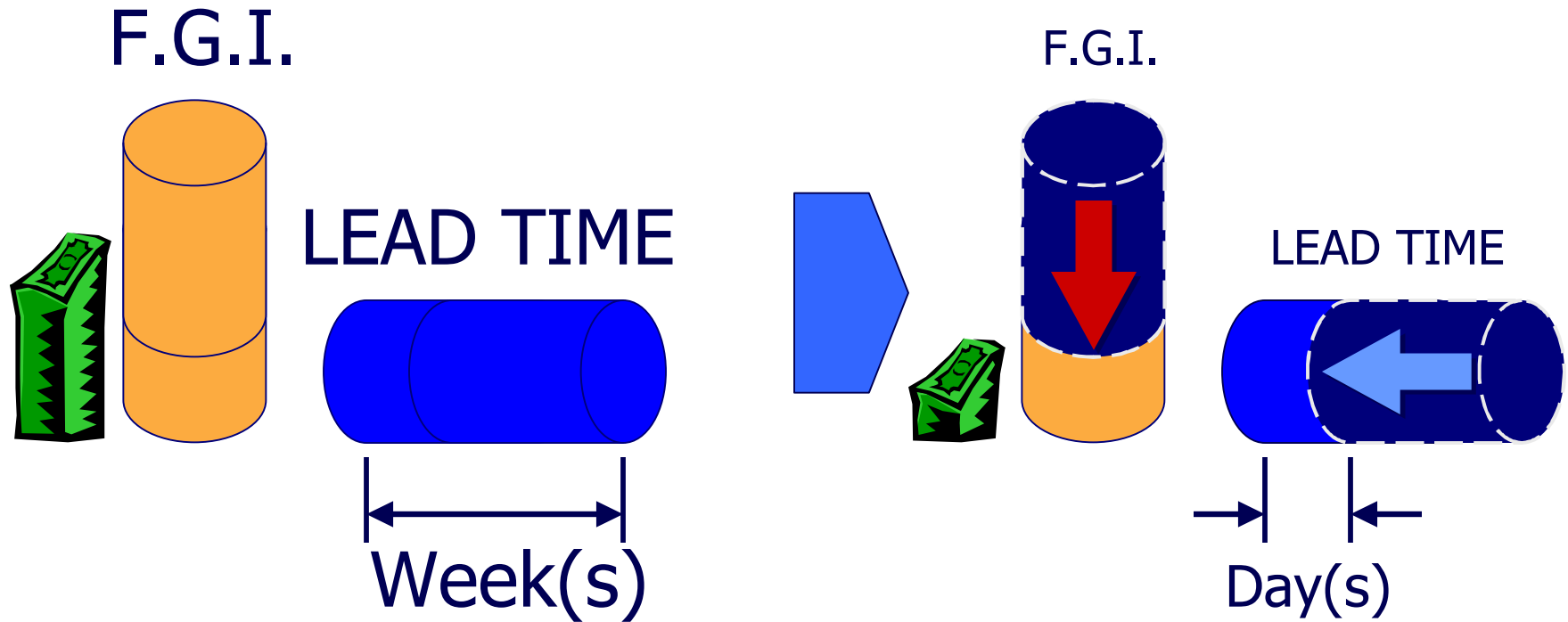


PAY-BACK IMPROVEMENT

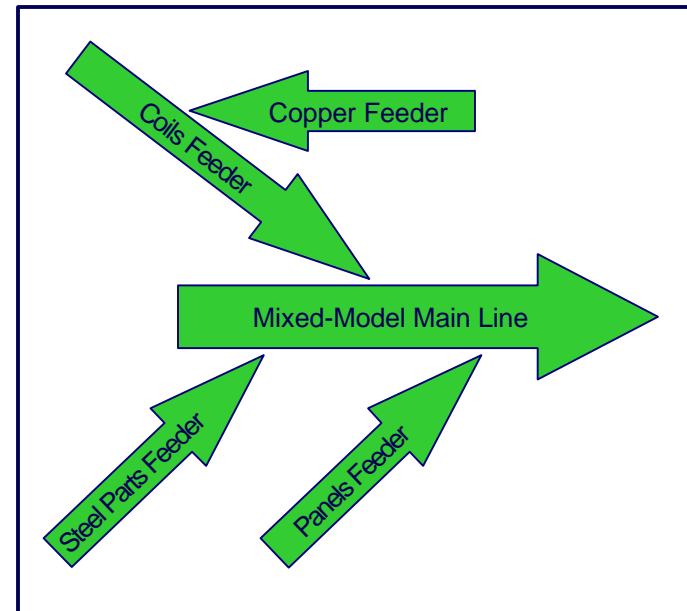
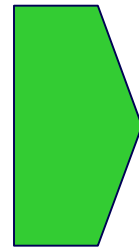
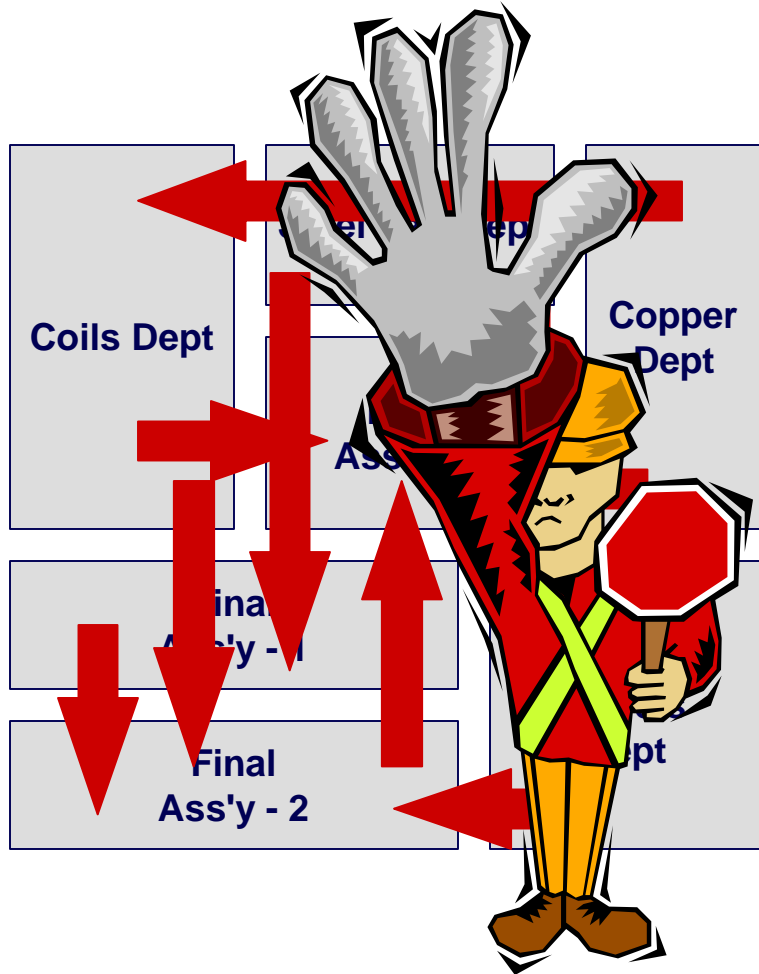


LEAN FLOW TECHNOLOGY

"... BY PRODUCING IN DEMAND"



LEAN FLOW TECHNOLOGY TRADITIONAL MANUFACTURING



LEAN FLOW TECHNOLOGY ... MEASURABLE RESULTS

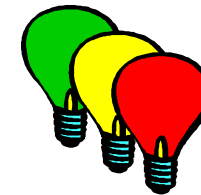
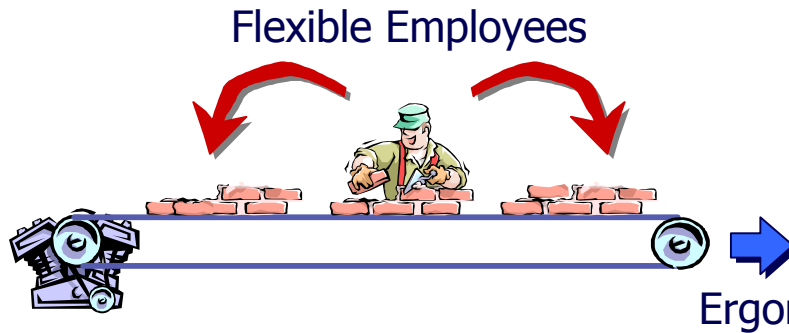
- Reduction in Injuries-Rate : 10-15%.
- Reduction in Non-Quality Costs : 5-20%.
- On-Time Delivery Improvement : 98%.
- Reduction in Work In Process : >70%.
- Space Savings : 25-35%.
- Capacity or Productivity Improvement : 25-50%.
- Reduction in Cycle Time : >60%.
- "Double Digit" Inventory Turns.
- ...
- **Flexible Employees, Trained and Certified.**



LEAN FLOW TECHNOLOGY WORKING SMARTER – NOT HARDER

Training - Certification

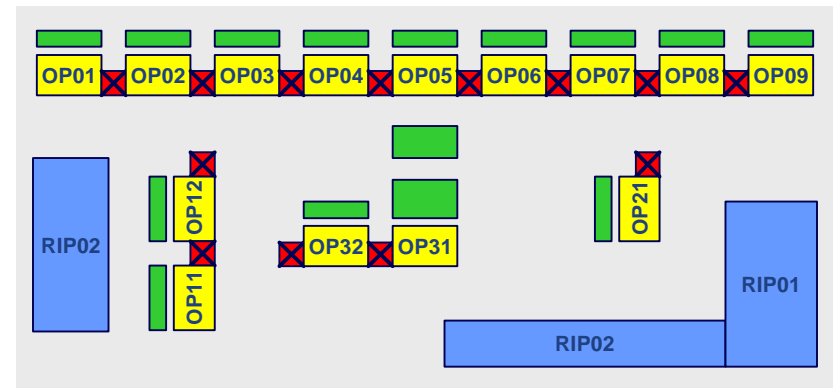
PLANT A	Process											
	Assembly 1	Bending	Coils Test	Tubes	Brazing	Proof Test	Vacuum	HFC22	Insulation	Montage 2	Final Test	Packing
T : In Training												
C : Certified												
M : Master												
François					C				C	C	C	T
Alain	C	M	C	C	M	C	C	C	M	M	M	M
Peter	M	M	C	C	M	C	C	C	M	M	M	M
Zlimir	M	C	M	M	C	C	M	C	C	C	C	C
Henri			C	C	M	C	C	M	M	M	C	C
Gilles		T	C	M	T	T	C	M	T	C	C	M
Steve	C	T	M			C	M		T			



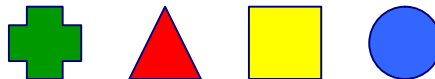
Simple, Visual Signals

Ergonomic Implementations

VA	DEMAND FLOW TECHNOLOGY										Process LD. Assemblage Coffret			
	Setup Labor	DPE	Qty	WF	Reqd	Labr	Move Labor	DPE	Qty	WF	DPE	TOC	Quality Criteria	Description
X	0.2				0.2								X	Type 45CG20AJ / 45FG20AJ
X					0.3								X	A l'opposé du p1. Taille 530 - Type 3ARR3CT10VS Taille 535 - Type 3ARR3CT10VS Taille 538 - Type 3ARR3CT10VS
X					0.3								X	Relais 4 l'intérieur du coffret
X					0.3								X	A gauche - Montage visible - 4x4
X					0.3								X	Cosse MF sur borne Gauche
X					0.3								X	Cosse MF sur borne Centre/Droite
X					0.6								X	Au centre - Montage visible Taille 530 - 3x4x4 Taille 531 - 4x4x4
X					1.0								X	Câble gauche au ras du p1
X					0.3								X	Borne Inférieure/Gauche
X					0.3								X	Borne Supr. "N"
X					0.3								X	Borne Repare "L"
X					0.3								X	Borne Repare "N"
X					0.3								X	Borne Repare "M"
X					0.3								X	Borne Repare "Terre"
X					0.3								X	Borne Haut/Supérieure/Gauche
X					0.3								X	Borne Droite
X					0.1									



Graphic Methods – Safety Tools



LEAN FLOW TECHNOLOGY

20 MAJOR STEPS

1. Organization.
2. Identification of Products.
3. Product Synchronization.
4. Mixed-Model Process Map.
5. Demand at Capacity – Dc.
6. Factors Influencing Demand.
7. Sequence of Events.
8. Mixed-Model Line Design.
9. Family of Products.
10. Response Optimization.
11. Operational Definition.
12. Kanban Management.
13. Operational Method Sheets.
14. Physical Implementation.
15. Employees Involvement.
16. Daily Demand Management.
17. Daily Staffing – Flexibility.
18. Continuous Improvement.
19. Suppliers Management.
20. Key "LFT Measures".

1..2..3..4..5..6..7..8..9..10..11..12..13..14..15..16..17..18..19.. **20**

